



**CITY OF WINDCREST ECONOMIC DEVELOPMENT CORPORATION
BOARD OF DIRECTORS**

Regular Meeting

**September 8, 2021
5:30 P.M.**

Windcrest City Hall

NOTICE IS HEREBY GIVEN THAT A REGULAR MEETING OF THE BOARD OF DIRECTORS OF THE WINDCREST ECONOMIC DEVELOPMENT CORPORATION (WEDC) WILL BE HELD AT WINDCREST CITY HALL, 8601 MIDCROWN, WINDCREST, TEXAS ON THE 8TH DAY OF SEPTEMBER, 2021 STARTING AT 5:30 P.M. DURING THE MEETING, THE BOARD WILL CONSIDER, DELIBERATE AND MAY TAKE ACTION UPON ANY OF THE SUBJECTS LISTED BELOW.

"It is the intent of the Board to have a quorum physically present at the above address. Board members not physically present may participate by live two-way video and audio feed in accordance with the Texas Open Meetings Act."

Vision Statement: Nourish and develop a vibrant community that consistently pushes the limits.

Mission Statement: Facilitate interaction between business, city and other community organizations to nourish the economic health and well-being of Windcrest, its citizens and the region.

Request all pagers and cell phones be turned off, except emergency on-call personnel. Citizens are asked to refrain from talking during proceedings unless recognized by the Presiding Officer.

CITIZEN COMMUNICATION: AS A COURTESY TO CITIZENS IN ATTENDANCE, AND AT THE DISCRETION OF THE PRESIDING OFFICER OF THE MEETING, CITIZENS WILL BE GIVEN A REASONABLE OPPORTUNITY TO STATE THEIR COMMENTS OR ASK QUESTIONS REGARDING ANY ITEM ON THE AGENDA, AND PRIOR TO THE BOARD TAKING ACTION ON ANY ACTION ITEMS LISTED. THE BOARD REQUESTS COMMENTS BE BRIEF, TO THE POINT, AND NO LONGER THAN 5 MINUTES. TIME CANNOT BE YIELDED TO ANOTHER SPEAKER. PLEASE NOTE THAT THE BOARD MAY NOT BE PERMITTED TO RESPOND TO QUESTIONS OR COMMENTS.

Items will not necessarily be discussed or considered in the order they are printed on the agenda below. If, during the course of the meeting, discussion of any item on the agenda should be held in an executive or closed session, the Board will convene in such executive or closed session as permitted by and in accordance with Texas Government Code Chapters 551 and 551.

Consistent with Windcrest City Council Resolution No. 292, the WEDC Board elects to audio and video record its meetings. The recordings are preserved electronically as the official minutes of its meetings.

I. Call To Order

1. Determination of a Quorum
2. Pledge of Allegiance
3. Prayer
4. Vote to consider the excuse of absent board member(s), if applicable

II. Visitors/Presentations

1. Executive Directors Report regarding Economic Development Activities.
2. Current Financials (Balance Sheet, Revenue & Expenses) ending July 2021.

III. Citizens to be Heard

1. Members of the public may sign up to provide public comments to the Board in accordance with Board and City ordinance and policy.

NOTE: Citizens may address the WEDC on topics not on the agenda for no more than three (3) minutes. Only a maximum of four (4) members of the public will be permitted in the City Council Chambers at a time. All attendees will be required to be screened for present signs of COVID-19 prior to entering City Hall. Four (4) hours prior to the meeting, an email to the WEDC Coordinator at knelson@windcrest-tx.gov is required to be added to the attendee list to ensure proper physical distancing seating inside and outside City Council Chambers. An email statement may be sent to the WEDC Coordinator at knelson@windcrest-tx.gov to be read into the meeting to the WEDC Board.

IV. Discuss and Act

1. Walzem Partners 3 LLC Agreements
2. Update on Walzem Median Project
3. Personnel Evaluations and Adjustments
4. Discussion of Food Truck Businesses and Policy

V. Executive Session

1. Govt. Code 551.072, 551.071, 551.087 Consultation with Legal Counsel regarding real estate transactions, discussion regarding purchase, lease or exchange of real property within City of Windcrest, and economic development/redevelopment of property.
2. Active and Confidential Economic Development Projects.

VI. Resume Open Session: Consider and take possible action on matters discussed in executive session, potential purchase of real property and economic incentives request.

VII. General Announcements and Future Agenda Items Requested

VIII. Adjournment

I, the undersigned authority, do hereby certify that the above Notice of Meeting of the Board of Directors of the WEDC is a true and correct copy of said Notice and I posted a true and correct copy of said Notice on the bulletin board at the Windcrest City Hall in a convenient place to the public. Said Notice was posted 72 hours prior to the 8th day of September, 2021.

By: _____
Dusty Dehoyos, Assistant City Secretary

Windcrest Economic Development Corporation
Statement of Financial Position
As of July 31, 2021

	<u>Total</u>
ASSETS	
Current Assets	
Bank Accounts	
1000 Frost - Checking 0485	\$ 855,340.02
Total Bank Accounts	<u>855,340.02</u>
Accounts Receivable	
1100 A/R Sales Tax	163,476.64
1101 Accrued Revenue	73,265.43
Total 1100 A/R Sales Tax	<u>236,742.07</u>
Total Accounts Receivable	<u>236,742.07</u>
Other Current Assets	
1300 Prepaid Expense	212.06
1302 Prepaid Sales Tax	0.26
1303 Prepaid Rent	1,157.00
Total 1300 Prepaid Expense	<u>1,369.32</u>
Total Other Current Assets	<u>1,369.32</u>
Total Current Assets	<u>1,093,451.41</u>
Fixed Assets	
1400 Computers & Monitors	2,280.34
1402 Furniture & Fixtures	11,993.99
Total Fixed Assets	<u>14,274.33</u>
Other Assets	
1600 EDC - Investment First Public	114,813.42
1700 Security Deposit	1,112.00
Total Other Assets	<u>115,925.42</u>
TOTAL ASSETS	\$ 1,223,651.16
LIABILITIES AND EQUITY	
Liabilities	
Current Liabilities	
Accounts Payable	
2000 A/P Sales Tax	\$ 63,511.79
Total Accounts Payable	<u>63,511.79</u>
Credit Cards	
2100 Commerce Bank 2199	491.61
Total Credit Cards	<u>491.61</u>
Other Current Liabilities	
2002 Wages Payable	2,862.40
2003 Accrued Expenditures	5,115.77
Total Other Current Liabilities	<u>7,978.17</u>
Total Current Liabilities	<u>71,981.57</u>
Total Liabilities	<u>71,981.57</u>
Equity	
3000 Net Assets	1,409,964.41
Net Revenue	(258,294.82)
Total Equity	<u>1,151,669.59</u>
TOTAL LIABILITIES AND EQUITY	\$ 1,223,651.16

Windcrest Economic Development Corporation
Statement of Activity
October 2020 - July 2021

	<u>Total</u>
Revenue	
4000 Revenue	
4001 Income - Sales Tax	\$ 579,431.93
Total 4000 Revenue	579,431.93
Total Revenue	579,431.93
Gross Profit	579,431.93
Expenditures	
6000 Salaries, Benefits & Contract Labor	
6001 Salaries	37,638.70
6004 Social Security / Medicare Match	2,879.37
6005 Health Insurance-EDC	5,159.38
6006 Retirement--EDC	2,741.03
6008 Unemployment Comp	419.99
6009 Contract Labor	83,856.00
Total 6000 Salaries, Benefits & Contract Labor	132,694.47
6010 BRE & Prospect Development Expenses	
6013 Travel	321.29
6014 Meals & Entertainment	565.16
6015 EDC Projects	774.50
6016 Promoting Windcrest(BRE Events)	5,750.12
6017 Sponsorships, Regional Marketing	3,472.10
6018 Commercial Revitalization/Store Front Grants	7,201.67
6019 Infrastructure/Streets	601,261.41
Total 6010 BRE & Prospect Development Expenses	619,346.25
6025 Administrative & Other Expenses	
6026 Rent	11,435.00
6027 Furniture & Fixtures	1,694.01
6028 Equipment, Computers & Other	14,346.41
6029 Internet Services	1,175.94
6030 Computer Maintenance, Software, Website	3,876.49
6031 Accounting Services	11,576.24
6032 Barcom / IT	3,442.94
6033 Phone Services	756.38
6035 Public Relations	280.00
6036 Training Staff/Board	1,956.00
6038 Supplies	2,795.72
6039 Postage	40.24
6041 Repairs & Maintenance	3,443.39
6042 Legal Expenses	26,387.48
6043 Audit	2,000.00
6045 Vehicle Expenses-EDC	256.41
6046 Vehicle Fuel-EDC	112.54
6047 Contingencies	515.98
Total 6025 Administrative & Other Expenses	86,091.17

Windcrest Economic Development Corporation
Statement of Activity
October 2020 - July 2021

	<u>Total</u>
Total Expenditures	<u>838,131.89</u>
Net Operating Revenue	<u>(258,699.96)</u>
Other Revenue	
4003 Revenue Income - Interest	405.14
Total Other Revenue	<u>405.14</u>
Net Other Revenue	<u>405.14</u>
Net Revenue	\$ (258,294.82)

Windcrest Economic Development Corporation
Statement of Activity
July 2021

	Total
Revenue	
Total Revenue	
Gross Profit	-
Expenditures	
6000 Salaries, Benefits & Contract Labor	
6001 Salaries	\$ 3,420.74
6004 Social Security / Medicare Match	261.68
6005 Health Insurance-EDC	510.44
6006 Retirement--EDC	245.96
6009 Contract Labor	7,995.60
Total 6000 Salaries, Benefits & Contract Labor	12,434.42
6010 BRE & Prospect Development Expenses	
6014 Meals & Entertainment	67.30
6019 Infrastructure/Streets	601,261.41
Total 6010 BRE & Prospect Development Expenses	601,328.71
6025 Administrative & Other Expenses	
6026 Rent	1,157.00
6028 Equipment, Computers & Other	64.94
6029 Internet Services	130.66
6030 Computer Maintenance, Software, Website	59.53
6031 Accounting Services	987.31
6032 Barcom / IT	351.81
6033 Phone Services	81.14
6038 Supplies	64.94
6042 Legal Expenses	4,225.84
6043 Audit	2,000.00
6045 Vehicle Expenses-EDC	30.00
Total 6025 Administrative & Other Expenses	9,153.17
Total Expenditures	622,916.30
Net Operating Revenue	(622,916.30)
Other Revenue	
4003 Revenue Income - Interest	17.13
Total Other Revenue	17.13
Net Other Revenue	17.13
Net Revenue	\$ (622,899.17)

Windcrest Economic Development Corporation
Budget vs. Actuals: 2021 WEDC Budget - FY21 P&L
 October 2020 - July 2021

	Oct 2020				Nov 2020			
	Actual	Budget	over Budget	% of Budget	Actual	Budget	over Budget	% of Budget
Revenue								
4000 Revenue			-				-	
4001 Income - Sales Tax	64,457.02	48,333.33	16,123.69	133%	61,877.11	48,333.33	13,543.78	128%
4002 Proceeds from Reserves		59,666.67	(59,666.67)	0%		59,666.67	(59,666.67)	0%
Total 4000 Revenue	64,457.02	108,000.00	(43,542.98)	60%	61,877.11	108,000.00	(46,122.89)	57%
Total Revenue	64,457.02	108,000.00	(43,542.98)	60%	61,877.11	108,000.00	(46,122.89)	57%
Gross Profit	64,457.02	108,000.00	(43,542.98)	60%	61,877.11	108,000.00	(46,122.89)	57%
Expenditures								
6000 Salaries, Benefits & Contract Labor			-				-	
6001 Salaries	3,420.74	3,600.00	(179.26)	95%	3,420.74	3,600.00	(179.26)	95%
6002 Admin Expenses		83.33	(83.33)	0%		83.33	(83.33)	0%
6003 EDC Overtime		83.33	(83.33)	0%		83.33	(83.33)	0%
6004 Social Security / Medicare Match	261.69	333.33	(71.64)	79%	261.68	333.33	(71.65)	79%
6005 Health Insurance-EDC	500.52	733.33	(232.81)	68%	500.52	733.33	(232.81)	68%
6006 Retirement--EDC	255.88	366.67	(110.79)	70%	255.88	366.67	(110.79)	70%
6007 Workers Comp-EDC		91.67	(91.67)	0%		91.67	(91.67)	0%
6008 Unemployment Comp		41.67	(41.67)	0%		41.67	(41.67)	0%
6009 Contract Labor	11,895.60	9,250.00	2,645.60	129%	7,995.60	9,250.00	(1,254.40)	86%
Total 6000 Salaries, Benefits & Contract Labor	16,334.43	14,583.33	1,751.10	112%	12,434.42	14,583.33	(2,148.91)	85%
6010 BRE & Prospect Development Expenses			-				-	
6011 Consulting/Planning/Infrastructure		3,716.67	(3,716.67)	0%		3,716.67	(3,716.67)	0%
6012 Collateral Material		833.33	(833.33)	0%		833.33	(833.33)	0%
6013 Travel	50.00	833.33	(783.33)	6%		833.33	(833.33)	0%
6014 Meals & Entertainment	79.73	416.67	(336.94)	19%		416.67	(416.67)	0%
6015 EDC Projects		11,833.33	(11,833.33)	0%		11,833.33	(11,833.33)	0%
6016 Promoting Windcrest(BRE Events)	2,047.91	416.67	1,631.24	491%	2,719.21	416.67	2,302.54	653%
6017 Sponsorships, Regional Marketing	2,947.10	1,666.67	1,280.43	177%		1,666.67	(1,666.67)	0%
6018 Commercial Revitalization/Store Front Grants		2,500.00	(2,500.00)	0%		2,500.00	(2,500.00)	0%
6019 Infrastructure/Streets		59,666.67	(59,666.67)	0%		59,666.67	(59,666.67)	0%
Total 6010 BRE & Prospect Development Expenses	5,124.74	81,883.34	(76,758.60)	6%	2,719.21	81,883.34	(79,164.13)	3%
6025 Administrative & Other Expenses			-				-	
6026 Rent	1,112.00	1,116.67	(4.67)	100%	1,112.00	1,116.67	(4.67)	100%
6027 Furniture & Fixtures	428.21	1,133.33	(705.12)	38%	689.44	1,133.33	(443.89)	61%
6028 Equipment, Computers & Other		1,166.67	(1,166.67)	0%	97.38	1,166.67	(1,069.29)	8%
6029 Internet Services	214.59	125.00	89.59	172%		125.00	(125.00)	0%
6030 Computer Maintenance, Software, Website	16.23	416.67	(400.44)	4%	336.23	416.67	(80.44)	81%
6031 Accounting Services	2,750.00	1,116.67	1,633.33	246%	950.00	1,116.67	(166.67)	85%
6032 Barcom / IT		333.33	(333.33)	0%	279.00	333.33	(54.33)	84%
6033 Phone Services	107.48	83.33	24.15	129%		83.33	(83.33)	0%

Windcrest Economic Development Corporation
Budget vs. Actuals: 2021 WEDC Budget - FY21 P&L
 October 2020 - July 2021

	Oct 2020				Nov 2020			
	Actual	Budget	over Budget	% of Budget	Actual	Budget	over Budget	% of Budget
6034 Mobile Telephone		83.33	(83.33)	0%		83.33	(83.33)	0%
6035 Public Relations	155.00	416.67	(261.67)	37%		416.67	(416.67)	0%
6036 Training Staff/Board		500.00	(500.00)	0%	177.00	500.00	(323.00)	35%
6037 Dues & Subscriptions		41.67	(41.67)	0%		41.67	(41.67)	0%
6038 Supplies	116.37	333.33	(216.96)	35%	632.77	333.33	299.44	190%
6039 Postage		50.00	(50.00)	0%		50.00	(50.00)	0%
6040 Copier		100.00	(100.00)	0%		100.00	(100.00)	0%
6041 Repairs & Maintenance	2,593.39	333.33	2,260.06	778%	850.00	333.33	516.67	255%
6042 Legal Expenses		3,333.33	(3,333.33)	0%		3,333.33	(3,333.33)	0%
6043 Audit		500.00	(500.00)	0%		500.00	(500.00)	0%
6044 Sales Tax Services		150.00	(150.00)	0%		150.00	(150.00)	0%
6045 Vehicle Expenses-EDC		83.33	(83.33)	0%	12.00	83.33	(71.33)	14%
6046 Vehicle Fuel-EDC		83.33	(83.33)	0%		83.33	(83.33)	0%
6047 Contingencies	135.12	200.00	(64.88)	68%	95.42	200.00	(104.58)	48%
Total 6025 Administrative & Other Expenses	7,628.39	11,699.99	(4,071.60)	65%	5,231.24	11,699.99	(6,468.75)	45%
Total Expenditures	29,087.56	108,166.66	(79,079.10)	27%	20,384.87	108,166.66	(87,781.79)	19%
Net Operating Revenue	35,369.46	(166.66)	35,536.12	-21223%	41,492.24	(166.66)	41,658.90	-24896%
Other Revenue								
4003 Revenue Income - Interest	7.53	166.67	(159.14)	5%	261.59	166.67	94.92	157%
Total Other Revenue	7.53	166.67	(159.14)	5%	261.59	166.67	94.92	157%
Other Expenditures								
8000 Depreciation Expense		216,333.33	(216,333.33)	0%		216,333.33	(216,333.33)	0%
Total Other Expenditures	-	216,333.33	(216,333.33)	0%	-	216,333.33	(216,333.33)	0%
Net Other Revenue	7.53	(216,166.66)	216,174.19	0%	261.59	(216,166.66)	216,428.25	0%
Net Revenue	35,376.99	(216,333.32)	251,710.31	-16%	41,753.83	(216,333.32)	258,087.15	-19%

Dec 2020				Jan 2021				Feb 2021			
Actual	Budget	over Budget	% of Budget	Actual	Budget	over Budget	% of Budget	Actual	Budget	over Budget	% of Budget
		-				0.00				0.00	
66,603.02	48,333.33	18,269.69	138%	54,847.91	48,333.33	6,514.58	113%	52,240.15	48,333.33	3,906.82	108%
	59,666.67	(59,666.67)	0%		59,666.67	-59,666.67	0%		59,666.67	-59,666.67	0%
66,603.02	108,000.00	(41,396.98)	62%	54,847.91	\$ 108,000.00	-\$ 53,152.09	51%	\$ 52,240.15	\$ 108,000.00	-\$ 55,759.85	48%
66,603.02	108,000.00	(41,396.98)	62%	54,847.91	\$ 108,000.00	-\$ 53,152.09	51%	\$ 52,240.15	\$ 108,000.00	-\$ 55,759.85	48%
66,603.02	108,000.00	(41,396.98)	62%	54,847.91	\$ 108,000.00	-\$ 53,152.09	51%	\$ 52,240.15	\$ 108,000.00	-\$ 55,759.85	48%
		-				0.00				0.00	
5,131.11	3,600.00	1,531.11	143%	3,420.74	3,600.00	-179.26	95%	3,420.74	3,600.00	-179.26	95%
	83.33	(83.33)	0%		83.33	-83.33	0%		83.33	-83.33	0%
	83.33	(83.33)	0%		83.33	-83.33	0%		83.33	-83.33	0%
392.53	333.33	59.20	118%	261.69	333.33	-71.64	79%	261.69	333.33	-71.64	79%
750.78	733.33	17.45	102%	305.20	733.33	-428.13	42%	305.20	733.33	-428.13	42%
383.82	366.67	17.15	105%	245.96	366.67	-120.71	67%	245.96	366.67	-120.71	67%
	91.67	(91.67)	0%		91.67	-91.67	0%		91.67	-91.67	0%
	41.67	(41.67)	0%	205.24	41.67	163.57	493%	205.24	41.67	163.57	493%
7,995.60	9,250.00	(1,254.40)	86%	7,995.60	9,250.00	-1,254.40	86%	7,995.60	9,250.00	-1,254.40	86%
14,653.84	14,583.33	70.51	100%	12,434.43	\$ 14,583.33	-\$ 2,148.90	85%	\$ 12,434.43	\$ 14,583.33	-\$ 2,148.90	85%
		-				0.00				0.00	
	3,716.67	(3,716.67)	0%		3,716.67	-3,716.67	0%		3,716.67	-3,716.67	0%
	833.33	(833.33)	0%		833.33	-833.33	0%		833.33	-833.33	0%
	833.33	(833.33)	0%		833.33	-833.33	0%		833.33	-833.33	0%
	416.67	(416.67)	0%	157.48	416.67	-259.19	38%		416.67	-416.67	0%
	11,833.33	(11,833.33)	0%		11,833.33	-11,833.33	0%		11,833.33	-11,833.33	0%
983.00	416.67	566.33	236%		416.67	-416.67	0%		416.67	-416.67	0%
525.00	1,666.67	(1,141.67)	31%		1,666.67	-1,666.67	0%		1,666.67	-1,666.67	0%
7,201.67	2,500.00	4,701.67	288%		2,500.00	-2,500.00	0%		2,500.00	-2,500.00	0%
	59,666.67	(59,666.67)	0%		59,666.67	-59,666.67	0%		59,666.67	-59,666.67	0%
8,709.67	81,883.34	(73,173.67)	11%	157.48	\$ 81,883.34	-\$ 81,725.86	0%	\$ 0.00	\$ 81,883.34	-\$ 81,883.34	0%
		-				0.00				0.00	
1,112.00	1,116.67	(4.67)	100%	1,157.00	1,116.67	40.33	104%	1,157.00	1,116.67	40.33	104%
425.89	1,133.33	(707.44)	38%		1,133.33	-1,133.33	0%		1,133.33	-1,133.33	0%
2,450.38	1,166.67	1,283.71	210%	11,733.71	1,166.67	10,567.04	1006%		1,166.67	-1,166.67	0%
46.73	125.00	(78.27)	37%	130.66	125.00	5.66	105%	130.66	125.00	5.66	105%
1,896.46	416.67	1,479.79	455%	776.23	416.67	359.56	186%	16.23	416.67	-400.44	4%
950.00	1,116.67	(166.67)	85%	950.00	1,116.67	-166.67	85%	995.00	1,116.67	-121.67	89%
521.64	333.33	188.31	156%	360.47	333.33	27.14	108%	514.12	333.33	180.79	154%
80.40	83.33	(2.93)	96%	81.14	83.33	-2.19	97%	81.14	83.33	-2.19	97%

Dec 2020				Jan 2021				Feb 2021			
Actual	Budget	over Budget	% of Budget	Actual	Budget	over Budget	% of Budget	Actual	Budget	over Budget	% of Budget
	83.33	(83.33)	0%		83.33	-83.33	0%		83.33	-83.33	0%
125.00	416.67	(291.67)	30%		416.67	-416.67	0%		416.67	-416.67	0%
	500.00	(500.00)	0%	825.00	500.00	325.00	165%		500.00	-500.00	0%
	41.67	(41.67)	0%		41.67	-41.67	0%		41.67	-41.67	0%
1,152.06	333.33	818.73	346%	70.64	333.33	-262.69	21%	40.03	333.33	-293.30	12%
1.05	50.00	(48.95)	2%		50.00	-50.00	0%	39.19	50.00	-10.81	78%
	100.00	(100.00)	0%		100.00	-100.00	0%		100.00	-100.00	0%
	333.33	(333.33)	0%		333.33	-333.33	0%		333.33	-333.33	0%
8,236.80	3,333.33	4,903.47	247%	1,268.40	3,333.33	-2,064.93	38%	625.00	3,333.33	-2,708.33	19%
	500.00	(500.00)	0%		500.00	-500.00	0%		500.00	-500.00	0%
	150.00	(150.00)	0%		150.00	-150.00	0%		150.00	-150.00	0%
29.74	83.33	(53.59)	36%		83.33	-83.33	0%		83.33	-83.33	0%
37.29	83.33	(46.04)	45%		83.33	-83.33	0%	21.50	83.33	-61.83	26%
161.73	200.00	(38.27)	81%		200.00	-200.00	0%	75.00	200.00	-125.00	38%
17,227.17	11,699.99	5,527.18	147%	17,353.25	\$ 11,699.99	\$ 5,653.26	148%	\$ 3,694.87	\$ 11,699.99	-\$ 8,005.12	32%
40,590.68	108,166.66	(67,575.98)	38%	29,945.16	\$ 108,166.66	-\$ 78,221.50	28%	\$ 16,129.30	\$ 108,166.66	-\$ 92,037.36	15%
26,012.34	(166.66)	26,179.00	-15608%	24,902.75	-\$ 166.66	\$ 25,069.41	-14942%	\$ 36,110.85	-\$ 166.66	\$ 36,277.51	-21667%
19.55	166.67	(147.12)	12%	18.18	166.67	-148.49	11%	14.32	166.67	-152.35	9%
19.55	166.67	(147.12)	12%	18.18	\$ 166.67	-\$ 148.49	11%	\$ 14.32	\$ 166.67	-\$ 152.35	9%
	216,333.33	(216,333.33)	0%		216,333.33	-216,333.33	0%		216,333.33	-216,333.33	0%
-	216,333.33	(216,333.33)	0%	-	\$ 216,333.33	-\$ 216,333.33	0%	\$ 0.00	\$ 216,333.33	-\$ 216,333.33	0%
19.55	(216,166.66)	216,186.21	0%	18.18	-\$ 216,166.66	\$ 216,184.84	0%	\$ 14.32	-\$ 216,166.66	\$ 216,180.98	0%
26,031.89	(216,333.32)	242,365.21	-12%	24,920.93	-\$ 216,333.32	\$ 241,254.25	-12%	\$ 36,125.17	-\$ 216,333.32	\$ 252,458.49	-17%

Mar 2021				Apr 2021				May 2021			
Actual	Budget	over Budget	% of Budget	Actual	Budget	over Budget	% of Budget	Actual	Budget	over Budget	% of Budget
		0.00				0.00				0.00	
76,056.83	48,333.33	27,723.50	157%	64,302.36	48,333.33	15,969.03	133%	65,782.10	48,333.33	17,448.77	136%
	59,666.67	-59,666.67	0%		59,666.67	-59,666.67	0%		59,666.67	-59,666.67	0%
\$ 76,056.83	\$ 108,000.00	-\$ 31,943.17	70%	\$ 64,302.36	\$ 108,000.00	-\$ 43,697.64	60%	\$ 65,782.10	\$ 108,000.00	-\$ 42,217.90	61%
\$ 76,056.83	\$ 108,000.00	-\$ 31,943.17	70%	\$ 64,302.36	\$ 108,000.00	-\$ 43,697.64	60%	\$ 65,782.10	\$ 108,000.00	-\$ 42,217.90	61%
\$ 76,056.83	\$ 108,000.00	-\$ 31,943.17	70%	\$ 64,302.36	\$ 108,000.00	-\$ 43,697.64	60%	\$ 65,782.10	\$ 108,000.00	-\$ 42,217.90	61%
		0.00				0.00				0.00	
3,420.74	3,600.00	-179.26	95%	3,431.30	3,600.00	-168.70	95%	5,131.11	3,600.00	1,531.11	143%
	83.33	-83.33	0%		83.33	-83.33	0%		83.33	-83.33	0%
	83.33	-83.33	0%		83.33	-83.33	0%		83.33	-83.33	0%
261.69	333.33	-71.64	79%	262.50	333.33	-70.83	79%	392.54	333.33	59.21	118%
500.93	733.33	-232.40	68%	509.69	733.33	-223.64	70%	765.66	733.33	32.33	104%
245.96	366.67	-120.71	67%	246.71	366.67	-119.96	67%	368.94	366.67	2.27	101%
	91.67	-91.67	0%		91.67	-91.67	0%		91.67	-91.67	0%
9.51	41.67	-32.16	23%		41.67	-41.67	0%		41.67	-41.67	0%
7,995.60	9,250.00	-1,254.40	86%	7,995.60	9,250.00	-1,254.40	86%	7,995.60	9,250.00	-1,254.40	86%
\$ 12,434.43	\$ 14,583.33	-\$ 2,148.90	85%	\$ 12,445.80	\$ 14,583.33	-\$ 2,137.53	85%	\$ 14,653.85	\$ 14,583.33	\$ 70.52	100%
		0.00				0.00				0.00	
	3,716.67	-3,716.67	0%		3,716.67	-3,716.67	0%		3,716.67	-3,716.67	0%
	833.33	-833.33	0%		833.33	-833.33	0%		833.33	-833.33	0%
	833.33	-833.33	0%		833.33	-833.33	0%	271.29	833.33	-562.04	33%
51.36	416.67	-365.31	12%	142.95	416.67	-273.72	34%	66.34	416.67	-350.33	16%
	11,833.33	-11,833.33	0%		11,833.33	-11,833.33	0%		11,833.33	-11,833.33	0%
	416.67	-416.67	0%		416.67	-416.67	0%		416.67	-416.67	0%
	1,666.67	-1,666.67	0%		1,666.67	-1,666.67	0%		1,666.67	-1,666.67	0%
	2,500.00	-2,500.00	0%		2,500.00	-2,500.00	0%		2,500.00	-2,500.00	0%
	59,666.67	-59,666.67	0%		59,666.67	-59,666.67	0%		59,666.67	-59,666.67	0%
\$ 51.36	\$ 81,883.34	-\$ 81,831.98	0%	\$ 142.95	\$ 81,883.34	-\$ 81,740.39	0%	\$ 337.63	\$ 81,883.34	-\$ 81,545.71	0%
		0.00				0.00				0.00	
1,157.00	1,116.67	40.33	104%	1,157.00	1,116.67	40.33	104%	1,157.00	1,116.67	40.33	104%
	1,133.33	-1,133.33	0%	150.47	1,133.33	-982.86	13%		1,133.33	-1,133.33	0%
	1,166.67	-1,166.67	0%		1,166.67	-1,166.67	0%		1,166.67	-1,166.67	0%
130.66	125.00	5.66	105%	130.66	125.00	5.66	105%	130.66	125.00	5.66	105%
394.53	416.67	-22.14	95%	59.53	416.67	-357.14	14%	235.26	416.67	-181.41	56%
1,032.00	1,116.67	-84.67	92%	987.31	1,116.67	-129.36	88%	987.31	1,116.67	-129.36	88%
360.47	333.33	27.14	108%	351.81	333.33	18.48	106%	351.81	333.33	18.48	106%
81.14	83.33	-2.19	97%	81.40	83.33	-1.93	98%	81.40	83.33	-1.93	98%

Mar 2021				Apr 2021				May 2021			
Actual	Budget	over Budget	% of Budget	Actual	Budget	over Budget	% of Budget	Actual	Budget	over Budget	% of Budget
	83.33	-83.33	0%		83.33	-83.33	0%		83.33	-83.33	0%
	416.67	-416.67	0%		416.67	-416.67	0%		416.67	-416.67	0%
79.00	500.00	-421.00	16%		500.00	-500.00	0%	875.00	500.00	375.00	175%
	41.67	-41.67	0%		41.67	-41.67	0%		41.67	-41.67	0%
628.00	333.33	294.67	188%	90.91	333.33	-242.42	27%		333.33	-333.33	0%
	50.00	-50.00	0%		50.00	-50.00	0%		50.00	-50.00	0%
	100.00	-100.00	0%		100.00	-100.00	0%		100.00	-100.00	0%
	333.33	-333.33	0%		333.33	-333.33	0%		333.33	-333.33	0%
2,922.11	3,333.33	-411.22	88%	4,940.43	3,333.33	1,607.10	148%	2,413.48	3,333.33	-919.85	72%
	500.00	-500.00	0%		500.00	-500.00	0%		500.00	-500.00	0%
	150.00	-150.00	0%		150.00	-150.00	0%		150.00	-150.00	0%
	83.33	-83.33	0%	177.01	83.33	93.68	212%	7.66	83.33	-75.67	9%
	83.33	-83.33	0%	53.75	83.33	-29.58	65%		83.33	-83.33	0%
	200.00	-200.00	0%	48.71	200.00	-151.29	24%		200.00	-200.00	0%
\$ 6,784.91	\$ 11,699.99	-\$ 4,915.08	58%	\$ 8,228.99	\$ 11,699.99	-\$ 3,471.00	70%	\$ 6,239.58	\$ 11,699.99	-\$ 5,460.41	53%
\$ 19,270.70	\$ 108,166.66	-\$ 88,895.96	18%	\$ 20,817.74	\$ 108,166.66	-\$ 87,348.92	19%	\$ 21,231.06	\$ 108,166.66	-\$ 86,935.60	20%
\$ 56,786.13	-\$ 166.66	\$ 56,952.79	-34073%	\$ 43,484.62	-\$ 166.66	\$ 43,651.28	-26092%	\$ 44,551.04	-\$ 166.66	\$ 44,717.70	-26732%
16.38	166.67	-150.29	10%	16.41	166.67	-150.26	10%	17.39	166.67	-149.28	10%
\$ 16.38	\$ 166.67	-\$ 150.29	10%	\$ 16.41	\$ 166.67	-\$ 150.26	10%	\$ 17.39	\$ 166.67	-\$ 149.28	10%
	216,333.33	-216,333.33	0%		216,333.33	-216,333.33	0%		216,333.33	-216,333.33	0%
\$ 0.00	\$ 216,333.33	-\$ 216,333.33	0%	\$ 0.00	\$ 216,333.33	-\$ 216,333.33	0%	\$ 0.00	\$ 216,333.33	-\$ 216,333.33	0%
\$ 16.38	-\$ 216,166.66	\$ 216,183.04	0%	\$ 16.41	-\$ 216,166.66	\$ 216,183.07	0%	\$ 17.39	-\$ 216,166.66	\$ 216,184.05	0%
\$ 56,802.51	-\$ 216,333.32	\$ 273,135.83	-26%	\$ 43,501.03	-\$ 216,333.32	\$ 259,834.35	-20%	\$ 44,568.43	-\$ 216,333.32	\$ 260,901.75	-21%

Jun 2021				Jul 2021				Total			
Actual	Budget	over Budget	% of Budget	Actual	Budget	over Budget	% of Budget	Actual	Budget	over Budget	% of Budget
		0.00				0.00		0.00	0.00	0.00	
73,265.43	48,333.33	24,932.10	152%		48,333.33	-48,333.33	0%	579,431.93	483,333.30	96,098.63	120%
	59,666.67	-59,666.67	0%		59,666.67	-59,666.67	0%	0.00	596,666.70	-596,666.70	0%
\$ 73,265.43	\$ 108,000.00	-\$ 34,734.57	68%	\$ 0.00	\$ 108,000.00	-\$ 108,000.00	0%	\$ 579,431.93	\$ 1,080,000.00	-\$ 500,568.07	54%
\$ 73,265.43	\$ 108,000.00	-\$ 34,734.57	68%	\$ 0.00	\$ 108,000.00	-\$ 108,000.00	0%	\$ 579,431.93	\$ 1,080,000.00	-\$ 500,568.07	54%
\$ 73,265.43	\$ 108,000.00	-\$ 34,734.57	68%	\$ 0.00	\$ 108,000.00	-\$ 108,000.00	0%	\$ 579,431.93	\$ 1,080,000.00	-\$ 500,568.07	54%
		0.00				0.00		0.00	0.00	0.00	
3,420.74	3,600.00	-179.26	95%	3,420.74	3,600.00	-179.26	95%	37,638.70	36,000.00	1,638.70	105%
	83.33	-83.33	0%		83.33	-83.33	0%	0.00	833.30	-833.30	0%
	83.33	-83.33	0%		83.33	-83.33	0%	0.00	833.30	-833.30	0%
261.68	333.33	-71.65	79%	261.68	333.33	-71.65	79%	2,879.37	3,333.30	-453.93	86%
510.44	733.33	-222.89	70%	510.44	733.33	-222.89	70%	5,159.38	7,333.30	-2,173.92	70%
245.96	366.67	-120.71	67%	245.96	366.67	-120.71	67%	2,741.03	3,666.70	-925.67	75%
	91.67	-91.67	0%		91.67	-91.67	0%	0.00	916.70	-916.70	0%
	41.67	-41.67	0%		41.67	-41.67	0%	419.99	416.70	3.29	101%
7,995.60	9,250.00	-1,254.40	86%	7,995.60	9,250.00	-1,254.40	86%	83,856.00	92,500.00	-8,644.00	91%
\$ 12,434.42	\$ 14,583.33	-\$ 2,148.91	85%	\$ 12,434.42	\$ 14,583.33	-\$ 2,148.91	85%	\$ 132,694.47	\$ 145,833.30	-\$ 13,138.83	91%
		0.00				0.00		0.00	0.00	0.00	
	3,716.67	-3,716.67	0%		3,716.67	-3,716.67	0%	0.00	37,166.70	-37,166.70	0%
	833.33	-833.33	0%		833.33	-833.33	0%	0.00	8,333.30	-8,333.30	0%
	833.33	-833.33	0%		833.33	-833.33	0%	321.29	8,333.30	-8,012.01	4%
	416.67	-416.67	0%	67.30	416.67	-349.37	16%	565.16	4,166.70	-3,601.54	14%
774.50	11,833.33	-11,058.83	7%		11,833.33	-11,833.33	0%	774.50	118,333.30	-117,558.80	1%
	416.67	-416.67	0%		416.67	-416.67	0%	5,750.12	4,166.70	1,583.42	138%
	1,666.67	-1,666.67	0%		1,666.67	-1,666.67	0%	3,472.10	16,666.70	-13,194.60	21%
	2,500.00	-2,500.00	0%		2,500.00	-2,500.00	0%	7,201.67	25,000.00	-17,798.33	29%
	59,666.67	-59,666.67	0%	601,261.41	59,666.67	541,594.74	1008%	601,261.41	596,666.70	4,594.71	101%
\$ 774.50	\$ 81,883.34	-\$ 81,108.84	1%	\$ 601,328.71	\$ 81,883.34	\$ 519,445.37	734%	\$ 619,346.25	\$ 818,833.40	-\$ 199,487.15	76%
		0.00				0.00		0.00	0.00	0.00	
1,157.00	1,116.67	40.33	104%	1,157.00	1,116.67	40.33	104%	11,435.00	11,166.70	268.30	102%
	1,133.33	-1,133.33	0%		1,133.33	-1,133.33	0%	1,694.01	11,333.30	-9,639.29	15%
	1,166.67	-1,166.67	0%	64.94	1,166.67	-1,101.73	6%	14,346.41	11,666.70	2,679.71	123%
130.66	125.00	5.66	105%	130.66	125.00	5.66	105%	1,175.94	1,250.00	-74.06	94%
86.26	416.67	-330.41	21%	59.53	416.67	-357.14	14%	3,876.49	4,166.70	-290.21	93%
987.31	1,116.67	-129.36	88%	987.31	1,116.67	-129.36	88%	11,576.24	11,166.70	409.54	104%
351.81	333.33	18.48	106%	351.81	333.33	18.48	106%	3,442.94	3,333.30	109.64	103%
81.14	83.33	-2.19	97%	81.14	83.33	-2.19	97%	756.38	833.30	-76.92	91%

Jun 2021				Jul 2021				Total			
Actual	Budget	over Budget	% of Budget	Actual	Budget	over Budget	% of Budget	Actual	Budget	over Budget	% of Budget
	83.33	-83.33	0%		83.33	-83.33	0%	0.00	833.30	-833.30	0%
	416.67	-416.67	0%		416.67	-416.67	0%	280.00	4,166.70	-3,886.70	7%
	500.00	-500.00	0%		500.00	-500.00	0%	1,956.00	5,000.00	-3,044.00	39%
	41.67	-41.67	0%		41.67	-41.67	0%	0.00	416.70	-416.70	0%
	333.33	-333.33	0%	64.94	333.33	-268.39	19%	2,795.72	3,333.30	-537.58	84%
	50.00	-50.00	0%		50.00	-50.00	0%	40.24	500.00	-459.76	8%
	100.00	-100.00	0%		100.00	-100.00	0%	0.00	1,000.00	-1,000.00	0%
	333.33	-333.33	0%		333.33	-333.33	0%	3,443.39	3,333.30	110.09	103%
1,755.42	3,333.33	-1,577.91	53%	4,225.84	3,333.33	892.51	127%	26,387.48	33,333.30	-6,945.82	79%
	500.00	-500.00	0%	2,000.00	500.00	1,500.00	400%	2,000.00	5,000.00	-3,000.00	40%
	150.00	-150.00	0%		150.00	-150.00	0%	0.00	1,500.00	-1,500.00	0%
	83.33	-83.33	0%	30.00	83.33	-53.33	36%	256.41	833.30	-576.89	31%
	83.33	-83.33	0%		83.33	-83.33	0%	112.54	833.30	-720.76	14%
	200.00	-200.00	0%		200.00	-200.00	0%	515.98	2,000.00	-1,484.02	26%
\$ 4,549.60	\$ 11,699.99	-\$ 7,150.39	39%	\$ 9,153.17	\$ 11,699.99	-\$ 2,546.82	78%	\$ 86,091.17	\$ 116,999.90	-\$ 30,908.73	74%
\$ 17,758.52	\$ 108,166.66	-\$ 90,408.14	16%	\$ 622,916.30	\$ 108,166.66	\$ 514,749.64	576%	\$ 838,131.89	\$ 1,081,666.60	-\$ 243,534.71	77%
\$ 55,506.91	-\$ 166.66	\$ 55,673.57	-33305%	-\$ 622,916.30	-\$ 166.66	-\$ 622,749.64	373765%	-\$ 258,699.96	-\$ 1,666.60	-\$ 257,033.36	15523%
16.66	166.67	-150.01	10%	17.13	166.67	-149.54	10%	405.14	1,666.70	-1,261.56	24%
\$ 16.66	\$ 166.67	-\$ 150.01	10%	\$ 17.13	\$ 166.67	-\$ 149.54	10%	\$ 405.14	\$ 1,666.70	-\$ 1,261.56	24%
	216,333.33	-216,333.33	0%		216,333.33	-216,333.33	0%	0.00	2,163,333.30	-2,163,333.30	0%
\$ 0.00	\$ 216,333.33	-\$ 216,333.33	0%	\$ 0.00	\$ 216,333.33	-\$ 216,333.33	0%	\$ 0.00	\$ 2,163,333.30	-\$ 2,163,333.30	0%
\$ 16.66	-\$ 216,166.66	\$ 216,183.32	0%	\$ 17.13	-\$ 216,166.66	\$ 216,183.79	0%	\$ 405.14	-\$ 2,161,666.60	\$ 2,162,071.74	0%
\$ 55,523.57	-\$ 216,333.32	\$ 271,856.89	-26%	-\$ 622,899.17	-\$ 216,333.32	-\$ 406,565.85	288%	-\$ 258,294.82	-\$ 2,163,333.20	\$ 1,905,038.38	12%